

Carbon Reduction Plan

Supplier name: Amey Highways Limited

Publication date: September 2026

Commitment to achieving Net Zero

Amey Highways Limited is committed to achieving Net Zero emissions by **2040**.

Amey is a global, integrated infrastructure consultancy and operations partner, designing, delivering, protecting, and maintaining critical assets and systems.

We believe connecting ambition, innovation, expertise and human judgement, lead to true progress in shaping the critical systems upon which our lives and our world depend.

Safer, smarter roads for a changing world. *From strategic highways to urban and regional transport systems, we design, deliver and maintain the road networks that keep people, goods and communities moving safely, efficiently and sustainably.*

We help governments, transport agencies and infrastructure partners improve how road networks are planned, built, operated and maintained – delivering safer journeys, better performance and stronger long-term value.

Amey Highways Limited is a 100% owned subsidiary of Amey UK Ltd which operates within the Highways Sector of Amey's Transport Infrastructure Business Unit. Our teams work across the entire asset lifecycle, combining strategic insight, engineering expertise and operational delivery to support resilient, high-performing transport networks.

Roads that work for people, economies and communities

Amey Highways Limited is currently party to Amey's contract with key clients as detailed in Appendix A and it is these specific activities that the following emissions footprint is based on, whilst our Carbon Reduction Projects and management measures are informed by our wider Highways activities and activities as Amey Group as a whole, as are the management measures that will be in effect when performing the contract.

Baseline Emissions Footprint

Baseline emissions are a record of the greenhouse gases that have been produced in the past and were produced prior to the introduction of any strategies to reduce emissions. Baseline emissions are the reference point against which emissions reduction can be measured.

Baseline Year: 2019		
Additional Details relating to the Baseline Emissions calculations.		
The 2019 baseline detailed below, was calculated using established datasets for Scope 1 and 2 and Category 6 – Business Travel in Scope 3. The remaining Scope 3 Categories in the scope of this Carbon Reduction Plan have been calculated using new datasets and methodologies which were not established within the business before 2021. These were established to ensure we can calculate, monitor and reduce our Scope 3 emissions as an integral aspect of our Net Zero Ambition, which was launched in April 2021. The Carbon Emissions detailed within this Carbon Reduction Plan are calculated in accordance with the GHG Corporate Accounting and Reporting Standard and the GHG Protocol Scope 3 Technical Guidance. The data is also verified annually in accordance with ISO:14064 Specification for quantification and reporting of greenhouse gas emissions, by BSI as an accredited independent third party. The operational boundary has been set using the Operational Control approach.		
Baseline year emissions:		
EMISSIONS	TOTAL (tCO ₂ e)	
Scope 1	4.2	
Scope 2	0.02	
Scope 3 (Included Sources)	Category 4 - Upstream Transport & Distribution	1.5
	Category 5 - Waste Generated in Operations	0.08
	Category 6 - Business Travel	0.03
	Category 7 - Employee Commuting	0.7
	Category 9 - Downstream Transport & Distribution	0
	Scope 3 TOTAL	2.31
Total Emissions	6.53	

Current Emissions Reporting

Reporting Year: 2025		
EMISSIONS	TOTAL (tCO ₂ e)	
Scope 1	2.3	
Scope 2	0.03	

Scope 3 (Included Sources)	Category 4 - Upstream Transport & Distribution	0.7
	Category 5 - Waste Generated in Operations	0.9
	Category 6 - Business Travel	0.05
	Category 7 - Employee Commuting	1.9
	Category 9 - Downstream Transport & Distribution	0
	Scope 3 TOTAL	3.55
Total Emissions	5.88	

Emissions reduction targets

In order to continue our progress to achieving Net Zero, we have adopted the following SBTi approved carbon reduction targets:

Overall Net-Zero Target: Amey UK Limited (including Amey Highways Limited) commits to reach net-zero greenhouse gas emissions across the value chain by 2040.

Near-Term Targets: Amey UK Limited (including Amey Highways Limited) commits to reduce absolute scope 1 and 2 GHG emissions 52.8% by 2030 from a 2019 base year. Amey UK Limited (including Amey Highways Limited) also commits to reduce absolute scope 3 GHG emissions 30.0% within the same timeframe.

Long-Term Targets: Amey UK Limited (including Amey Highways Limited) commits to reduce absolute scope 1 and 2 GHG emissions 90% by 2040 from a 2019 base year. Amey UK Limited (including Amey Highways Limited) also commits to reduce absolute scope 3 GHG emissions 90% within the same timeframe.



Progress against these targets can be seen in the graphs below:

Figure 1: Amey Highways Carbon Emissions (all scopes) vs SBTi approved 2040 Long Term Target to reduce absolute Scope 1, 2 & 3 Carbon Emissions 90% by 2040

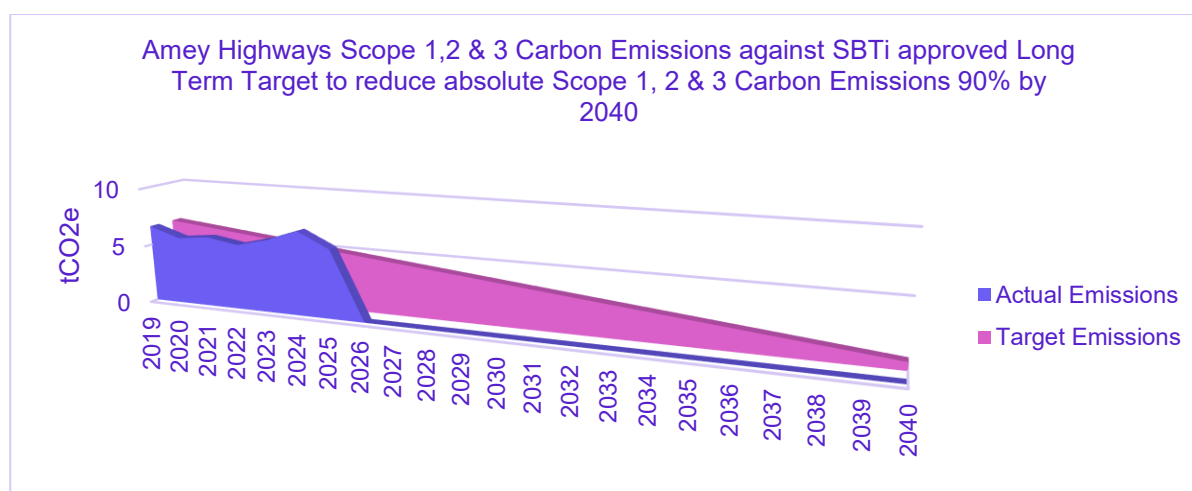


Figure 2: Amey Highways Scope 1&2 Carbon Emissions against SBTi approved Near Term Target to reduce absolute emissions by 52.8% by 2030

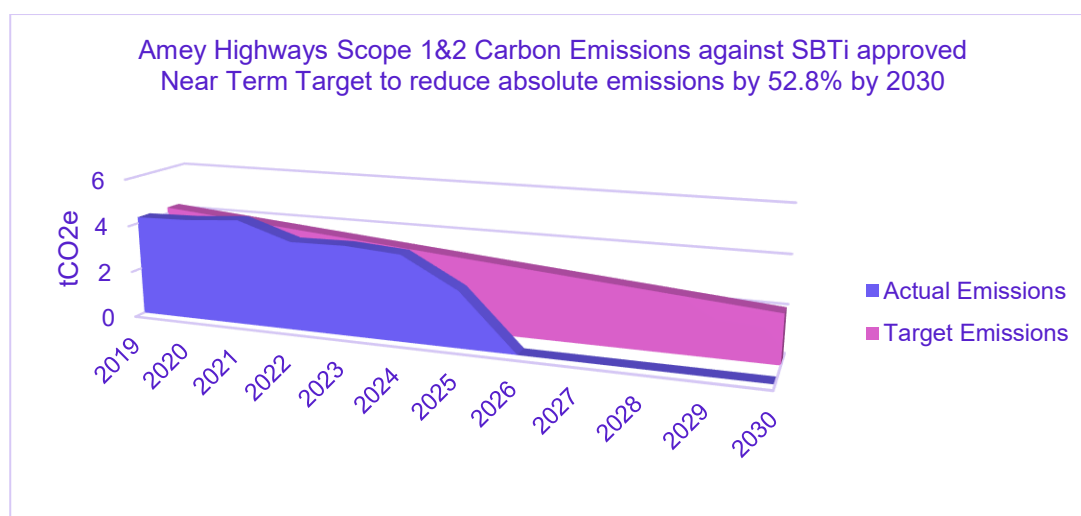
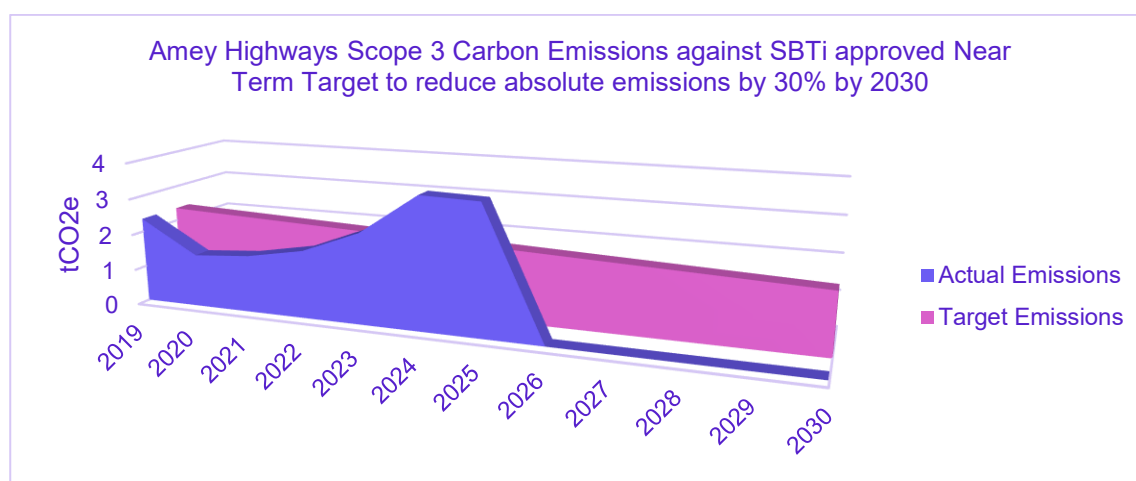


Figure 3: Amey Highways Scope 3 Carbon Emissions against SBTi approved Near Term Target to reduce absolute emissions by 30% by 2030



Carbon Reduction Projects

Completed Carbon Reduction Initiatives

To achieve our Net Zero targets we have implemented a detailed [Road Map to Net Zero](#) and [Carbon Transition Plan](#) (IWA 42 Net Zero Guidelines independently verified and certified) alongside our [ESG Strategy](#), with our goal to accelerate the change to a resilient and low carbon future delivering long term sustainable value through priority action focused on:



- **Decarbonisation and energy efficiency:** Reduce and optimise the use of energy and natural resources across infrastructure management
- **Nature positive:** Protect biodiversity and enable nature recovery so that it can thrive across the places we work
- **Infrastructure resilience:** Upgrade infrastructure so it can both absorb environmental shocks, and deliver on the energy transition

- **Net Zero organisation:** Getting our own house in order - achieving Net Zero by 2040

Our **Highways Environmental & Sustainability Leadership Model** ensures our leadership and commitment to environmental management, with members of our senior leadership team taking accountability for key environmental material themes, ensuring environmental and social policies and objectives are established, sufficient resources are in place and that environmental sustainability is integrated into our business management and decision making processes.

Our leaders are supported in their role in leading with environmental sustainability, ensuring the continual improvement of our environmental performance through our **Environmental Impact Leadership Programme** developed with the Institute of Sustainability and Environmental Professionals (ISEP).

Amey Highways Limited is certified to ISO 14001:2015 (Certificate No. EMS 535951) and our **environmental management system** includes policies, standards, guidance and processes to identify and reduce environmental impacts. It also includes our **PAS 2080:2023 Carbon Management process**, the implementation of which as Asset Owner/Manager, Designer and Constructor has been independently [verified](#), as are our carbon emissions annually to **ISO:14064 Specification for quantification and reporting of greenhouse gas emissions**, by BSI as an accredited independent third party.



Our commitment to effective identification, development, and management of collaborative business relationships for decarbonisation is further demonstrated by Amey Highways Limited being certified to ISO 44001 Collaborative Business Relationship (Certificate No. CBR 738863).

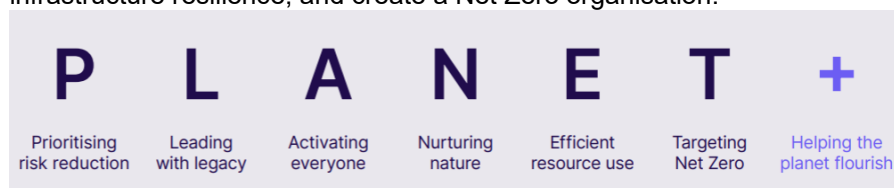


**Our way of working
to help the planet
flourish**

Planet+ Our six-point framework for employees to help simplify and elevate great sustainability behaviours and practices.

Activating, educating, and empowering everyone, through a framework that targets barriers and increases environmental awareness so that greener behaviours are easier to achieve. It supports Amey's mindset that every job is a 'green job' and everyone has a unique contribution to deliver sustainability, linked to their day to day roles.

Designed to deliver Amey's strategic environmental objectives to achieve decarbonisation and energy efficiency, be nature positive, deliver infrastructure resilience, and create a Net Zero organisation.



Decarbonisation, Energy Efficiency

We are committed to net zero maintenance and construction emissions by 2040.

Decarbonising our Fleet & Plant

We have introduced an EV First Company Car Policy with 92% of our company car fleet being electric in 2025. To enable this transition we have been working with Novuna Vehicle Solutions to assess our work locations and install, operate and maintain EV charge points, with the first being at our Polmadie Depot in Glasgow with Transport Scotland.

We are in the process of transitioning our operational fleet and plant away from traditional fossil fuels, adopting available and suitable low carbon technologies for our operations; with a focus on electric technology for light commercial vehicles and plant (<3.5t) with 20% of the fleet being electric in 2025 and Hydrotreated Vegetable Oil (HVO) diesel used for heavy commercial vehicles and plant(>7.5t), as

an interim solution whilst hydrogen and electric technology develops, working with our partners Novuna and Speedy Hire to trial and adopt long term low carbon solutions as and when they become available.

Case Study Accelerating carbon reduction on the M8 through battery-powered tools

Amey is reducing emissions on the M8 by transitioning from internal combustion engine (ICE) equipment to battery-powered alternatives through an innovative partnership with Speedy Hire. On the M8, 85% of all hand tools deployed across the contract have now moved to battery or electric options, supporting substantial environmental and operational gains. Data from Speedy Hire demonstrates that certain battery-powered tools deliver up to 98% carbon savings compared with ICE equivalents. Across the M8 contract, this shift has resulted in:

- 10,941 litres of fuel saved
- 21.72 tonnes of CO₂e avoided
- £14,127 in net whole-life cost savings, inclusive of hire and fuel costs

Beyond emissions reduction, the transition has delivered wider co-benefits. Battery-powered tools reduce noise and vibration exposure, helping to improve operator wellbeing and safety while maintaining high levels of performance and reliability. This case study demonstrates how targeted innovation, trusted supply chain partnerships and data-driven decision-making can accelerate decarbonisation on live infrastructure networks – supporting safer working environments, lower emissions and better value for our clients.

Reducing carbon and increasing value across the whole life of buildings:

Utilising the technical competencies of our in house Facilities and Advisory Teams we are working with our clients to determine decarbonisation strategies for the buildings we operate as part of our services, focusing on:

- energy efficiency, behavioural change and data management
- renewable generation
- building fabric improvements
- heat decarbonisation

Continually improving our Net Zero Operational Depot Blue Print developed in line with The Carbon Trust Triple Standard for Carbon, Water & Waste.

Case Study New Environmentally Sustainable Office, Olive Grove Depot, Sheffield

Delivered in partnership with Sheffield City Council. The new modular office serves as the operational hub for the city's highways maintenance services under the Streets Ahead contract. Designed to exceed local planning requirements and built to the highest environmental standards, the office includes:

- ✓ BREEAM 'very good' accreditation
- ✓ Considerate Constructors Scheme 'Excellent' rating
- ✓ At least 10% of energy from decentralised, renewable or low-energy sources
- ✓ Biodiverse landscaping, including living walls and a wildflower roof
- ✓ Surface water management and rainwater harvesting systems

Constructed off-site using modern modular techniques, the building significantly reduces environmental impact, cutting carbon emissions from delivery vehicles by up to 30 per cent, halving energy consumption, and generating 30 per cent of its own energy through photovoltaic panels. An integrated air-to-air heat recovery system further enhances indoor air quality while reducing overall energy usage. With a projected lifespan of up to 60 years, the building reflects Amey's long-term commitment to futureproofing public infrastructure, well beyond the duration of the current Streets Ahead PFI contract.

Case Study Scotland's first Net Zero depot

Transport Scotland (TS) is committed to achieving Net Zero emissions by 2045 in line with Scotland's legally binding 'Mission Zero' initiative. Our Polmadie Energy Decarbonisation Roadmap will deliver major energy, carbon and cost savings, by combining TS and Amey data analytics and decarbonisation expertise to create consistent datasets and identify strategies to turn the depot into a sustainability showcase. Key measures include energy efficiency initiatives, renewable energy generation and building fabric improvements. Heat decarbonisation will also help to create a more sustainable site.

Our roadmap will reduce carbon emissions by 90%. It also identifies measures to offset or inset the remaining 10%. This represents a projected 525,848kWh in energy savings, £50,953 in cost savings and 103 tCO₂e in carbon savings.

As part of the Polmadie Depot Decarbonisation Project, the Polmadie Biodiversity Project is delivering targeted biodiversity and landscaping enhancements to locally offset carbon emissions, improve wildlife habitat and enhance the visual outlook of the site. The project is funded by the NMC Biodiversity Fund and integrates nature-based solutions into depot decarbonisation works, demonstrating how operational infrastructure can support both carbon reduction and biodiversity outcomes.

Reducing carbon and increasing value across the whole life of highways infrastructure:

Working with Asset Owners and Product/Material Suppliers we are decarbonising our key procurement categories, undertaking trials as needed and implementing innovation in low impact materials and products. Key focus areas maximising use of recycled materials, trialling Bitumen substitutes (as the main carbon-intensive component of asphalt), maximising use of warm/cold lay asphalts (warm asphalt is now default option), Thermal Road Repair Technology (National Highways Area 7) and Code of practice for tar-bound material recycling taking experience from projects such as A76 ex-situ recycling project, Staffordshire (Western Access Route), and Sheffield (PFI 5 year renewal of all footways and carriageways).

Contributing to the circular economy

Our materials recycling facility in Staffordshire recovers over 98% aggregate materials from our highway's maintenance operations, which is crushed and screened at our Meece depot into a reusable stone size that we use on the Staffordshire road network. We have also established processes for the recovery of top soil from gully waste. We also operate authorised waste activities to enable better rates of recycling, recovery and reuse of materials from our highways activities in Sheffield, Kent, National Highways Area 12 and across our Street Lighting contracts.

In line with EU Taxonomy for maintenance of roads and motorways we continue to strive for

- re-use or recycling of 100% of non-hazardous waste generated onsite
- 50% of the structural road elements used are re-used or recycled materials or non-hazardous industrial by-products.
- The re-used or recycled materials are not moved over distances greater than 2.5 times the distance between the construction site and the nearest production facility for equivalent primary raw materials.
- binder course has a service lifetime no shorter than 20 years
- The use of primary raw material for road furniture is minimised through the use of secondary raw materials, e.g. metal for steel restraint systems, a maximum of 30% of the material comes from primary raw material

In support of this as part of ADEPT Live Labs 2 we have created a [Centre of Excellence for Decarbonising Roads](#) with North Lanarkshire Council, partnering with National Highways, Transport Scotland, FHRG, Nottingham University, TRL, MTC (Winner of the Net Zero category at the 2024 Highways UK Excellence Awards).

Nature Positive – to protect, restore and enhance a richer, resilient and more biodiverse environment.

We understand the critical role biodiversity plays in sustaining the ecosystems that support all life. In response to increasing environmental challenges, [Our Nature Positive Strategy](#) outlines our commitment to protect and enhance, through priority action focused on:

- **Ecological protection and risk management:** Embedding best practice and innovation to protect nature
- **Nature positive thinking:** Setting the standard for biodiversity leadership
- **Achieving biodiversity benefit:** Enhancing biodiversity across our portfolio
- **Combining action on climate and biodiversity:** Linking our Nature Positive Strategy with our Net Zero commitment

Our commitment includes transitioning to low-emission technologies, engaging suppliers to reduce carbon and biodiversity footprints ([Sustainable Procurement and Supply Chain Policy](#)), and enhancing infrastructure climate and ecosystem resilience.

With the support of our National Ecology Lead we have developed a Nature Positive Plan for our Highways activities, turning ambition into action, building on Local Biodiversity Action Plans developed with key partners and stakeholders for individual contracted works such as our Sheffield Streets Ahead contract with Sheffield City Council.

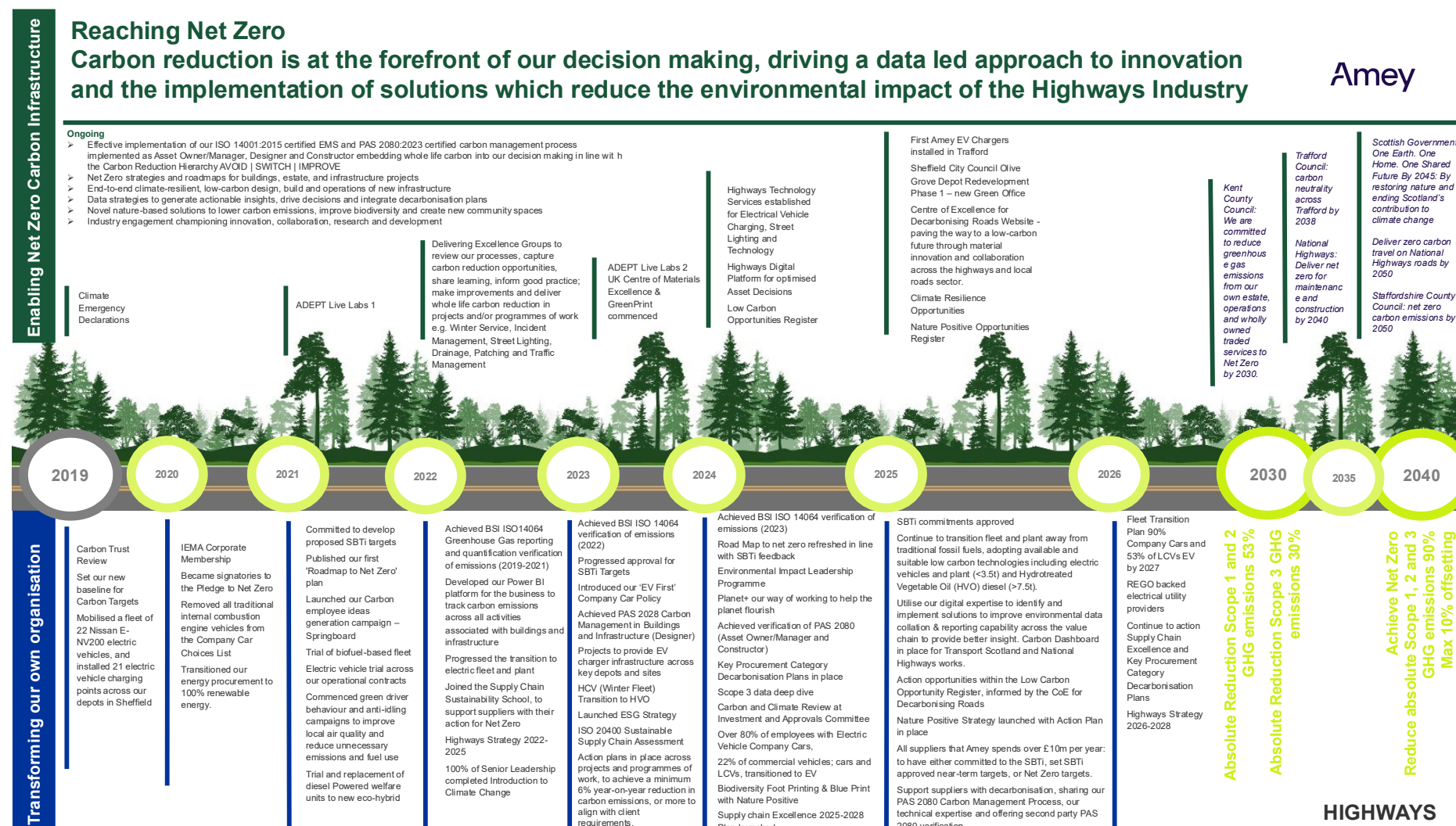
Infrastructure Resilience - Nature based solutions to prepare for a Changing Climate and protect quality-of-life and wellbeing for our communities

We are committed to a highway that's resilient to extreme weather and prepared for a changing climate.

During design and construction, we work to identify risks to Weather Resilience and Climate Change Adaptation (WRCCA), ensure mitigation is included in the infrastructure we develop or maintain. Where our work involves the examination or assessment of infrastructure, we inform decisions about the risks and opportunities for resilience in the future

Figure 4 shows environmental management measures and projects that have been completed or implemented since the 2019 baseline, that will be in effect when performing the contract, as well as anticipated future measures.

Figure 4: Amey Highways Net Zero transition pathway



Declaration and Sign Off

This Carbon Reduction Plan has been completed in accordance with PPN 006 and associated guidance and reporting standard for Carbon Reduction Plans.

Emissions have been reported and recorded in accordance with the published reporting standard for Carbon Reduction Plans and the GHG Reporting Protocol corporate standard and uses the appropriate Government emission conversion factors for greenhouse gas company reporting.

Scope 1 and Scope 2 emissions have been reported in accordance with SECR requirements, and the required subset of Scope 3 emissions have been reported in accordance with the published reporting standard for Carbon Reduction Plans and the Corporate Value Chain (Scope 3) Standard.

This Carbon Reduction Plan has been reviewed and signed off by the board of directors (or equivalent management body).

Signed on behalf of the Supplier:

Peter Anderson

Managing Director, Transport Infrastructure, Amey and active officer for Amey Highways Limited

Date: 03.09.2026

Appendix A

Amey Highways Limited is a 100% owned subsidiary of Amey UK Limited (the ultimate operating company of the Amey group) which is a member of the Transport Infrastructure Business Unit of the Group and has its own Managing Director and management team who are responsible for the delivery of the service.

Each operating business unit operates in accordance with policies, procedures and authorisation limits set out on a Group-wide basis as adapted to the specific business unit and operating legal entity requirements.

Therefore, Amey Highways Limited trades as Amey that reflects the operational branding of Amey UK Limited and relevant subsidiaries.

Amey UK Limited is owned by private equity funds operated and/or advised by One Equity Partners and Buckthorn Partners LLP.

Amey Highways Limited contracted works during reporting period of this Carbon Reduction Plan

Strategic Highways Scotland & NI Highways	Active	
	<i>Inactive</i>	<i>Strategic Trunk Road Unit South East for Transport Scotland Forth Road Bridge for Transport Scotland</i>
Strategic Highways England & Wales	Active	Maintenance & Response Area 7 for National Highways Maintenance & Response Area 10 for National Highways Amey Traffic Management (internal service delivery)
	<i>Inactive</i>	<i>Asset Support Contract Area 6 for National Highways Asset Support Contract Area 8 for National Highways Amey SRM</i>
	Active	Staffordshire Highways for Staffordshire County Council
Regional Networks	<i>Inactive</i>	<i>Kent Highways for Kent County Council</i>
	Active	Greater Manchester EV for Manchester City Council
Highways Technology Services	<i>Inactive</i>	